



PRESS RELEASE

Fortis Healthcare and Gleneagles Healthcare India Deepen Collaboration to Strengthen Business Growth

- *Landmark collaboration to unlock operational and financial synergies across Fortis and Gleneagles India*
- *Combined strength of two brands across 11 states to elevate patient care delivery and access to doctors*

India, 23 July 2025 – IHH Healthcare Berhad (“IHH”), a world-leading integrated healthcare provider, today announced a strategic collaboration between its India subsidiaries - Fortis Healthcare Limited (“Fortis”), and Gleneagles Healthcare India Private Limited (“Gleneagles India”) - to pave the way for stronger business performance and sustainable growth.

Under an operation and maintenance services (“O&M Services”) agreement, Fortis will manage the operations of five out of six hospitals under the Gleneagles India network. This is a significant step towards strengthening IHH’s pan-India healthcare platform with enhanced operational scale, clinical excellence, and geographical reach, while retaining their respective talent pool and autonomy in financial management. It brings together complementary capabilities under a shared commitment to delivering high-quality, patient-centric care, while unlocking operational and financial synergies across both networks. This agreement is conditional on receipt of acceptance and acknowledgement of relevant parties.

Dr Prem Kumar Nair, Group Chief Executive Officer of IHH, said: “The O&M Services agreement reflects our commitment to long-term growth in one of our most important markets, by deepening collaboration that will enhance patient care and outcomes and drive greater operational efficiencies. With our shared commitment and complementary strengths, we are creating a comprehensive pan-India hospital network to meet the evolving healthcare needs of millions across the country.”

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About IHH Healthcare

A world-leading integrated healthcare provider, IHH Healthcare believes that making a difference starts with our aspiration to Care. For Good. Our team of more than 70,000 people commit to deliver greater good to our patients, people, the public and planet, as we live our purpose each day to touch lives and transform care.

Through our portfolio of trusted brands – Acibadem, Mount Elizabeth, Prince Court, Island, Gleneagles, Fortis, Pantai and Parkway – we offer our patients comprehensive and

personalised care ranging from primary to quaternary, and even ancillary services such as laboratory, diagnostics, imaging and rehabilitation.

With a clear focus on clinical excellence and innovation, we continue to raise the bar in healthcare in our key markets of Malaysia, Singapore, Türkiye, India, Greater China (including Hong Kong) and beyond. In partnership with our stakeholders, we will co-create a sustainable future for all as we work towards our vision to become the world's most trusted healthcare services network. More information can be found at www.ihhealthcare.com

About Fortis Healthcare

Fortis Healthcare Limited, part of IHH Healthcare, is a leading integrated healthcare services provider in India. It is one of the largest healthcare organisations in the country with 27 healthcare facilities, about 4,750 operational beds (including operations and management facilities), and over 400 diagnostics centres (including joint ventures) under Agilus Diagnostics Limited.

Fortis is listed on the BSE Ltd and National Stock Exchange (NSE) of India. It draws strength from its partnership with its parent company IHH to build upon its culture of world-class patient care and superlative clinical excellence.

Fortis employs over 23,000 people (including Agilus Diagnostics) who share its vision of becoming the world's most trusted healthcare services network. Fortis offers a full spectrum of integrated healthcare services ranging from clinics to quaternary care facilities and a wide range of ancillary services.

About Gleneagles Healthcare India

Gleneagles Healthcare India, part of IHH Healthcare, delivers excellent patient care in India via a network of six hospitals with over 1,500 beds in Mumbai, Chennai, Bengaluru, and Hyderabad.

Specialising in cardiology, gastroenterology, oncology, renal sciences, orthopaedics, neurosciences, and comprehensive multi-organ transplant services including for liver, heart, lung, kidney, hand, pancreas, small-bowel, intestine, and uterus transplants, Gleneagles India is committed to medical excellence, patient safety and compassionate care.

Our team of specialists combines advanced technology with our aspiration to Care. For Good. - to be a trusted partner who is "On Your Side" and can be depended on throughout the patient's healthcare journey.

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