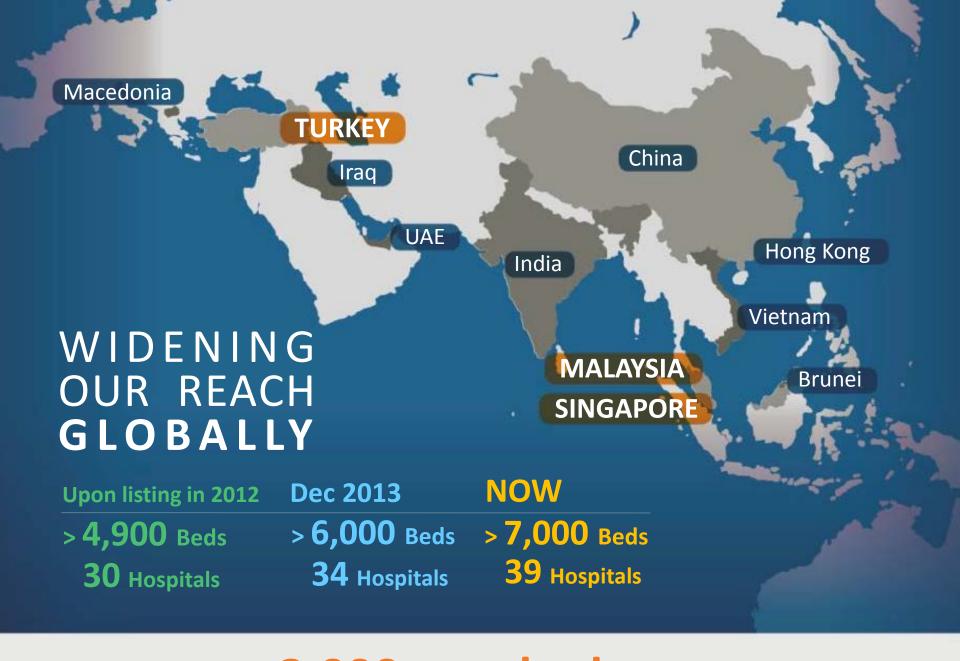




Exceptiona l
Care
Close to
You

5th Annual General Meeting 2015 Kuala Lumpur 15 June 2015



With over 3,000 new beds in the pipeline



LARGEST LISTED COMPANY

ON SGX HEALTHCARE INDEX BY MARKET CAP

(SGD18.3 billion as at end-Mar 2015)

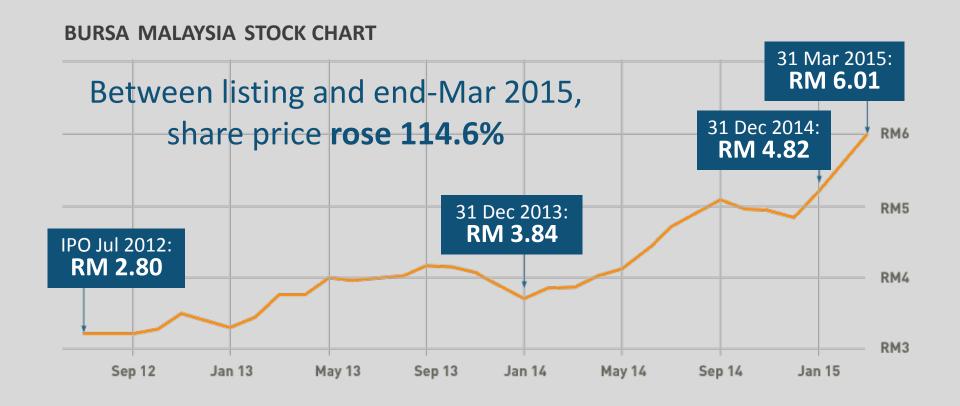
> One the top 5 best performing healthcare stocks YTD on SGX

8th LARGEST LISTED COMPANY

ON FTSE BURSA M'SIA KLCI INDEX BY MARKET CAP

(RM49.2 billion as at end-Mar 2015)

> Share price increased 24% in FY2014 on Bursa



PROPOSED HIGHER DIVIDEND

First and final single-tier cash dividend of 3 sen to be paid on 22 July 2015



THIS IS AFTER CONSIDERING

Level of cash and cash equivalents

Return on equity and available retained earnings

Projected levels of capital expenditure

Other investments





Singapore | Malaysia India | China | Brunei | Vietnam

Revenue grew (13%) to RM4.4 billion

EBITDA grew (16%) to RM1.1 billion

SINGAPORE



9.2%

Inpatient Admissions



78%

Mount Elizabeth Novena Revenue Contribution

with more beds and new maternity services



8.4%

Inpatient Admissions

MALAYSIA



9.2%

Revenue Intensity



12th

Hospital
Pantai Hospital
Manjung
opened May 2014





9.2%

Inpatient Admissions



Revenue contribution

from the year-old Acibadem Atakent and ramp-up of Acibadem Bodrum and Ankara Q4 2014

Acibadem Atakent turned EBITDA positive within a year of its opening





Grew to

4000

in student population

Deployed

1st

Group nursing students to Acibadem **Pioneer Cohort**

60

Foundation in Science Programme students

New Accreditation

2

Pharmaceutical Chemistry Programme

by Royal Society of Chemistry

Research Laboratory

by International Standard ISO/IEC 17025:2005

CARING FOR THE COMMUNITY



KHAZANAH IHH HEALTHCARE FUND









(Dreams Coming True)

RM2 MILLION DONATION

SET ASIDE FOR FLOOD RELIEF IN MALAYSIA









FY2015 & BEYOND

STRONG PIPELINES TO ENSURE CONTINUED GROWTH IN HOME MARKETS

CONTINUE TO EXPAND
INTERNATIONAL
FOOTPRINT, PARTICULARLY
IN INDIA AND CHINA





Opening

New
Hospitals
In 2015

Expect to add about 800 beds in Malaysia till 2017

Gleneagles Kota Kinabalu

250

Beds

Gleneagles Medini

150

Beds

162



Expanding bed capacity @ Gleneagles Kuala Lumpur, Pantai Kuala Lumpur, Pantai Klang and Pantai Ayer Keroh





TURKEY



INDIA



ACQUIRED Multi-specialty Tertiary and Quaternary STAKE in Continental hospital in Hospitals on Hyderabad

23 March 2015

Capacity Beds **Operational** Beds

Currently **FULL TIME DOCTORS** since opening in March 2013

JCI [&] NABH Accredited



CHINA & HONG KONG

INTERNATIONAL MARKETS





