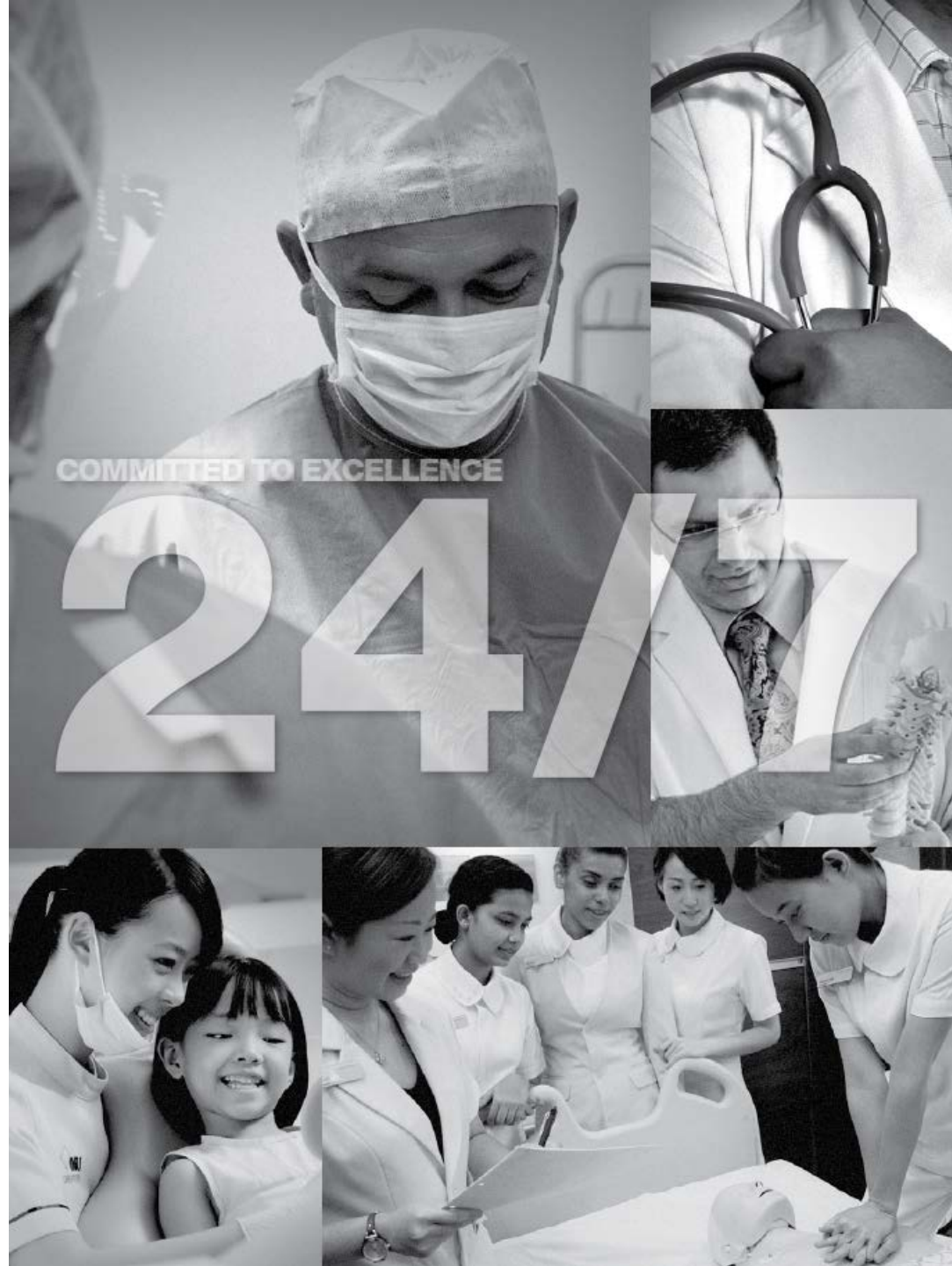




IHH Healthcare Berhad

**Annual General Meeting
20 June 2014**





IHH Global Footprint

Upon listing in 2012

> 4,900 beds
30 hospitals

Now

> 6,000 beds
37 hospitals



HOME MARKETS

- Singapore
- Malaysia
- Turkey



GROWTH MARKETS

- Asia
- CEEMENA

Double Digit Growth

in 2013

*Operational performance excluding sale of
medical suites and contribution by PLife REIT*

+ 18%

Revenue



+ 32%

EBITDA



+ 70%

PATMI

*excluding
exceptional
items*



Proposed Dividend Policy

No less than 20% of Group's profit after tax and minority interests (PATMI) excluding exceptional items

FY2013

Board is recommending a first and final **single-tier cash dividend of 2 sen** subject to shareholders' approval



this is after considering

level of cash and cash equivalents

return on equity and available retained earnings

projected levels of capital expenditure

other investments



Together

we made history

Successfully bid for private hospital site in Hong Kong in March 2013

- First private hospital in Hong Kong to be commissioned since 1995
- RM2 billion capital investment
- Parkway Pantai holds 60% stake; remaining 40% by NWS Holdings



We accomplished

exciting milestones

\$S22 million

in contracts secured from
government agencies by primary
care arm in Singapore

‘Life Renewed’

CSR programme launched in
Singapore and Malaysia to help
needy patients

life renewed





IHH Healthcare Berhad

Our commitment to excellent patient care and quality affirmed



Singapore

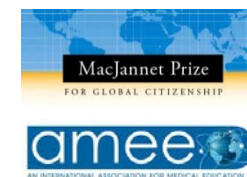
- Best Customer Experience
- Best Healthcare Experience
- Preferred Employee Healthcare Provider
- Accredited by Joint Commission International



HumanResources
The world's most innovative HR solutions

Malaysia

- Trusted Brand Gold Award
- MacJannet Prize for Global Citizenship – 1st place
- ASPIRE for Excellence Award – Student Engagement
- Accredited by Joint Commission International & Malaysian Society for Quality in Health



amee
AN INTERNATIONAL ASSOCIATION FOR MEDICAL EDUCATION

Turkey

- Best Healthcare Application
- Best Mobile Healthcare Solution for Intelligent Cities
- Accredited by Joint Commission International & Turkish Ministry of Health

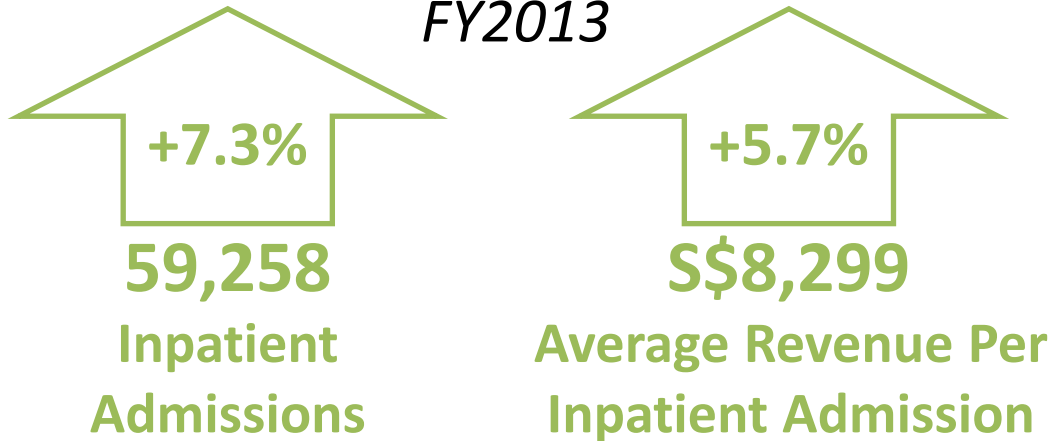


digitalage
digital. to be better together.

WICS 2013
WORLD INTELLIGENT CITIES SUMMIT

Singapore OPERATIONS

FY2013



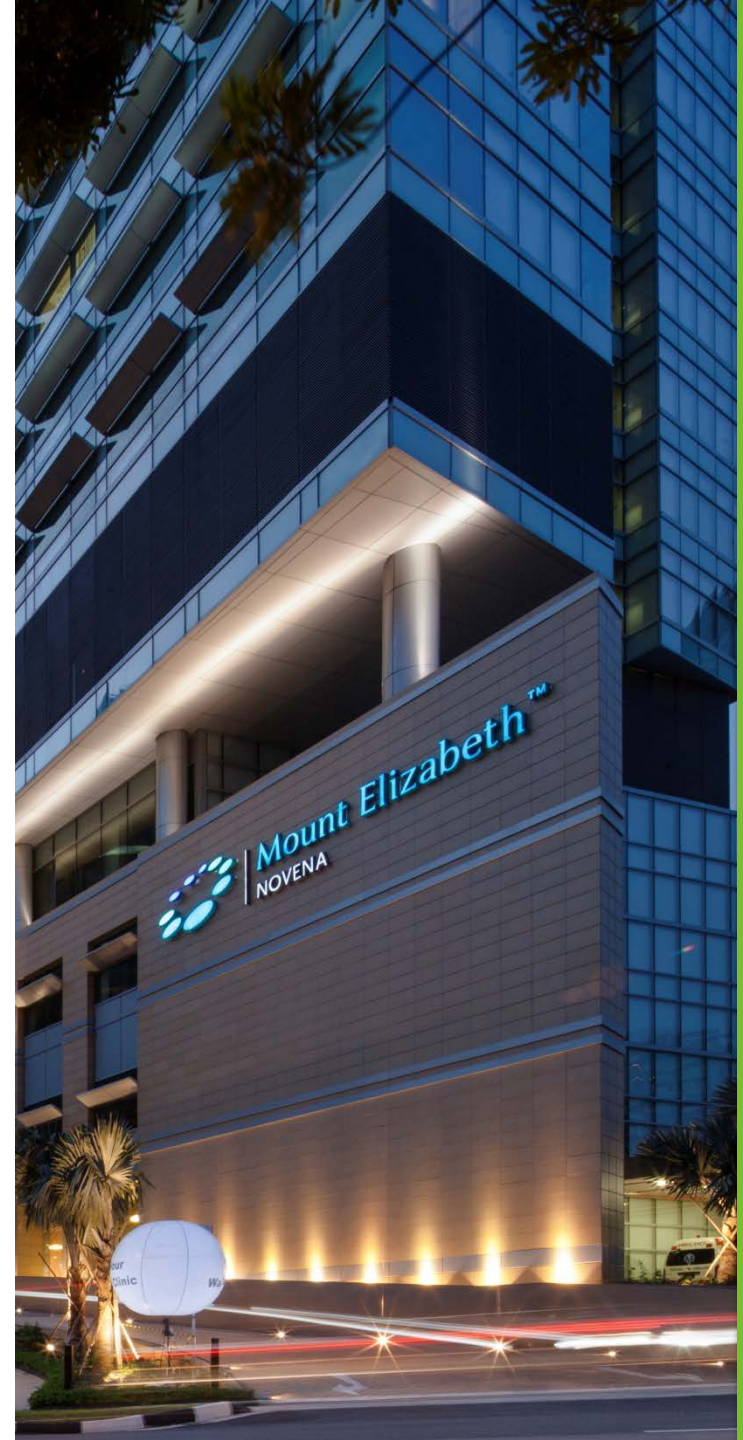
**BOOSTED BY
MOUNT ELIZABETH NOVENA RAMP-UP**

Occupancy continue to rise

EBITDA positive in early 2013 after 10 months of operations

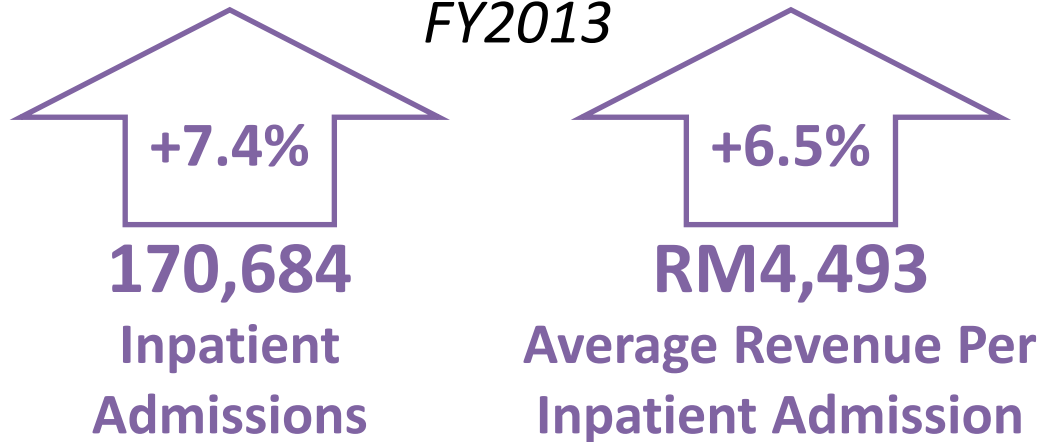
Firsts in Singapore

- MAKOplasty partial knee resurfacing surgery
- Robotic adrenal gland surgery
- Natural Orifice Specimen Extraction (NOSE) in colon surgery



Malaysia OPERATIONS

FY2013



**PERFORMANCE DRIVEN BY
PATIENT VOLUME AND MORE COMPLEX CASES**

Expanding network

- Opening of Pantai Hospital Manjung
- Acquisition of outpatient facility at KL Sentral

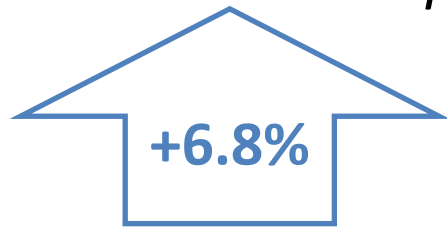
New technology & services

- Gleneagles Penang: 1st 640-slice CT scanner in northern region
- Gleneagles Kuala Lumpur: 1st Malaysian hospital to offer gamma knife treatment
- Pantai Hospital Penang: 1st private hospital in northern region to offer comprehensive stroke care



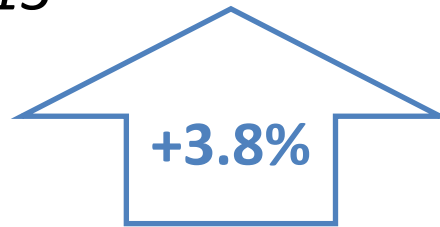
Turkey OPERATIONS

FY2013



120,083

Inpatient
Admissions



TRY6,063

Average Revenue Per
Inpatient Admission

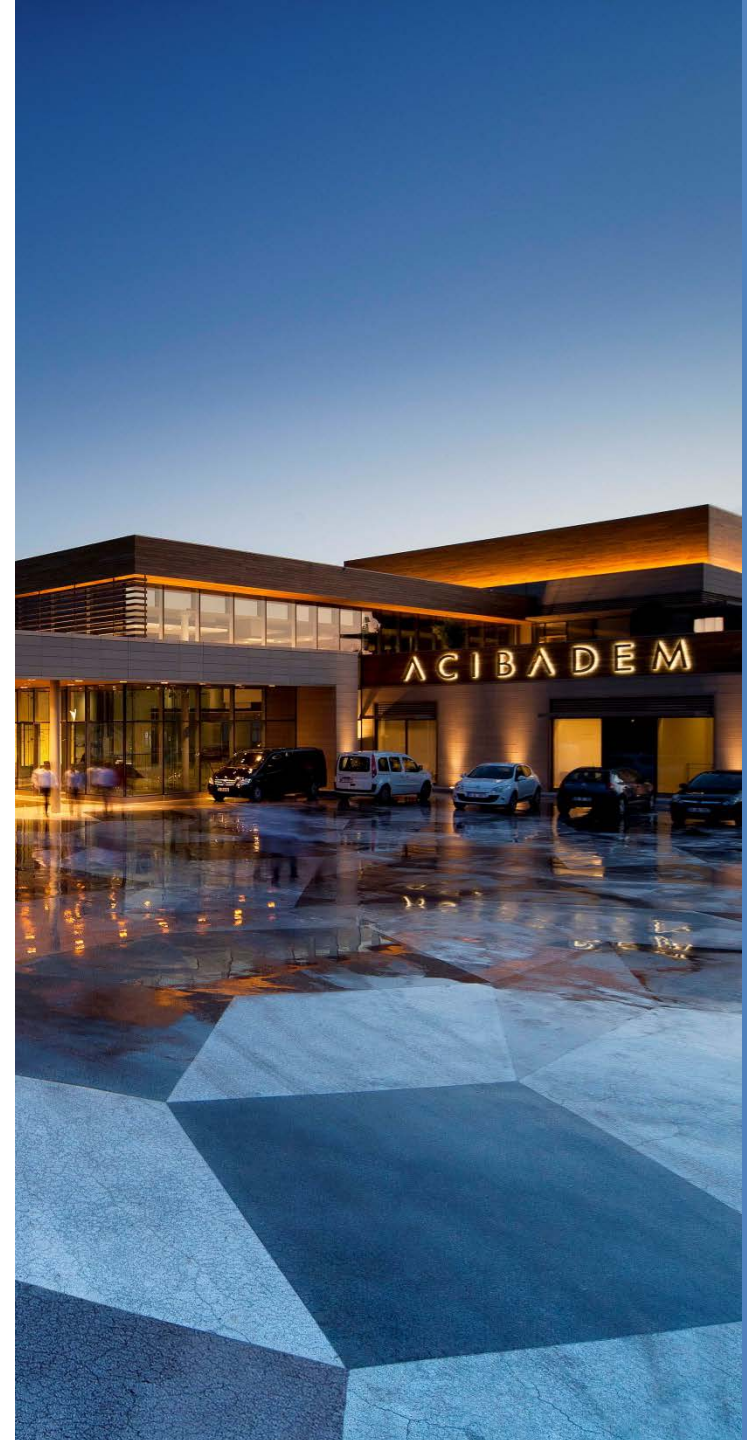
RECORDED STRONG EARNINGS
FROM PATIENT REVENUES & OPERATING LEVERAGE

Increased capacity & capabilities

- Opening of two new hospitals in 2012 (*Bodrum and Ankara*)
- Acibadem Ankara Hospital turned EBITDA positive within 12 mths
- Acibadem Sistina opened cancer center - first Trilogy Radiation Oncology in the region, first PET-CT in Macedonia

Operational achievements

- Acibadem Mobile entered long-term care business with opening of Avital, and added Turkey's first private sea ambulance to its fleet



International OPERATIONS

China & Hong Kong

- Primary care network with 11 clinics in Shanghai, Chengdu, Beijing, Suzhou and Hong Kong
 - 500-bed Gleneagles Hong Kong
(JV, under development)

India

- Apollo Gleneagles Hospital, Kolkata
- Apollo Gleneagles PET-CT Centre
- 450-bed Gleneagles Khubchandani
(JV, under development)

Brunei

- Gleneagles JPMC Cardiac Centre

Vietnam

- 320-bed City International Hospital in Ho Chi Minh
opened in Sep 2013 (HMA)

United Arab Emirates

- 126-bed Danat Al Emarat Hospital
(HMA, under development)



IMU HEALTH OPERATIONS

FY2013

+13%

RM197.6 million
Revenue

+17%

RM74.6 million
EBITDA

May 2013

Signed MOU with Curtin University, Perth for credit transfer of Pharmacy students, student mobility and research

Jun 2013

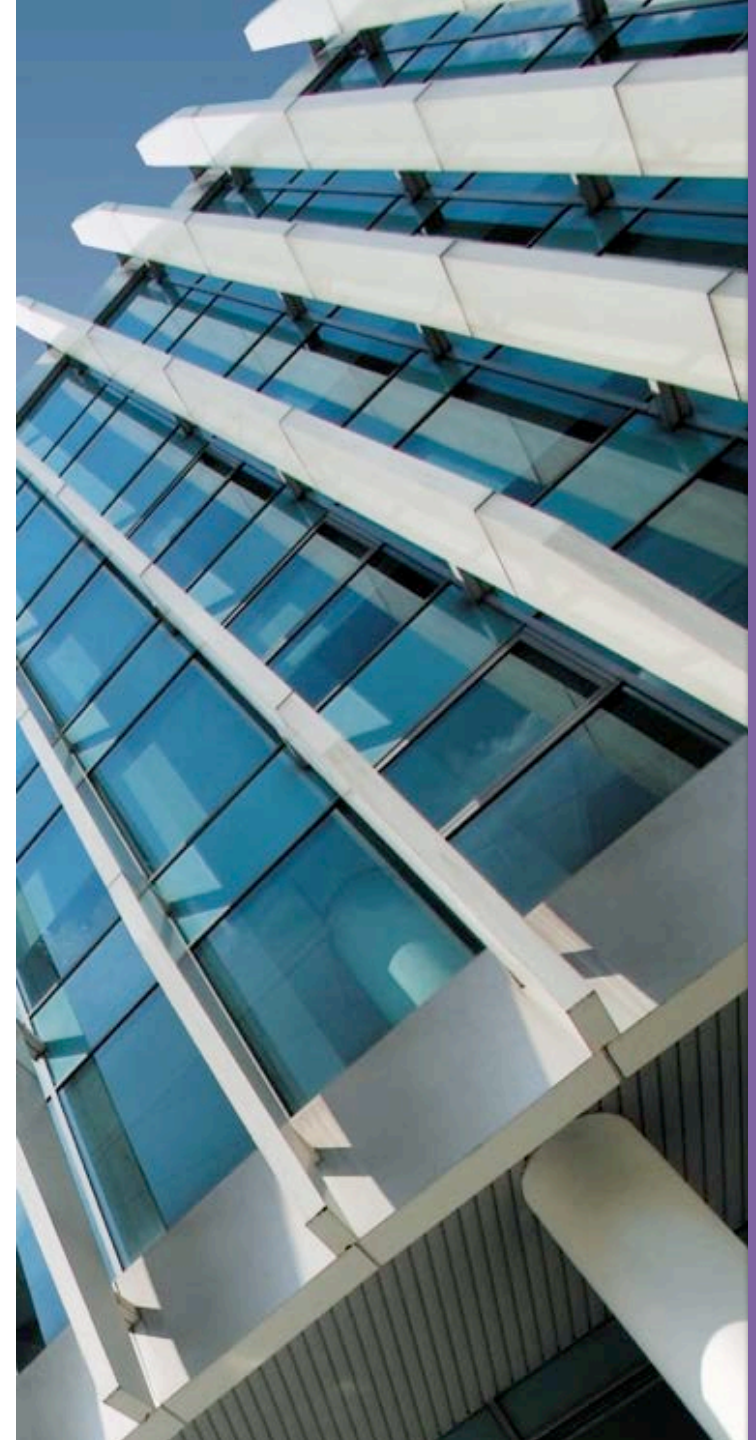
First cohort of Bachelor of Dental Surgery and MSc in Public Health graduates

Sep 2013

First intake for 3-year Bachelor of Science (Hons) Nutrition degree programme

Oct 2013

Chiropractic Programme accredited by the Council on Chiropractic Education, Australia



Community Support

we remain committed to those we serve

life renewed



Khazanah IHH Healthcare Fund

- 'Life Renewed' in Singapore and Malaysia sponsors medical treatments for needy patients
- 'IMU Cares' in Malaysia provides health screening to underserved populations
- 'Dreams coming True' in Turkey provides free IVF treatments to 2,500 low-income couples



Supporting medical education

- S\$2 million Mount Elizabeth-Gleneagles Scholarship endowment fund
- RM10 million in Malaysia for endowments and scholarships

Upbeat about Growth



IHH Healthcare Berhad

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Turkey

Acibadem Atakent (largest hospital in Turkey by size)
opened in Jan 2014

Faruk Medical City, Iraq (HMA)
opened in April 2014

Expansion of existing hospitals
(Bodrum, Maslak and Sistina)

Acibadem Altunizade
(Target completion 2015)

Acibadem Taksim
(Target completion 2015)



supported by a strong pipeline of projects

Malaysia

Pantai Hospital Manjung
opened in May 2014

Expansion of existing hospitals
(Gleneagles KL, Pantai Hospital
KL, Pantai Hospital Klang)

Gleneagles Kota Kinabalu
(topping-up in April 2014;
target completion early 2015)

Gleneagles Medini
(launching sale of medical suites
this year; target completion early 2015)



International Markets

Danat Al Emarat Hospital,
Abu Dhabi
(Target completion end 2014)

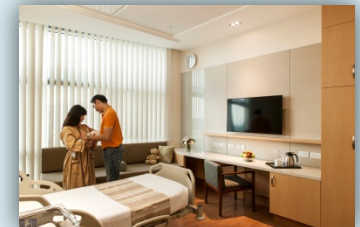
Gleneagles Khubchandani, Mumbai
(Target completion end 2014)

Gleneagles Hong Kong
(Target completion end 2016)



Singapore

Mount Elizabeth Novena
(progressively phasing in
new wards)





Questions